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ARMY AVIATION RESEARCH AND DEVELOPMENT COMMAND ST LO--ETC F/G 1/3  
COMPUTERIZED AIRCRAFT ATTRITION PROGRAM.(U)  
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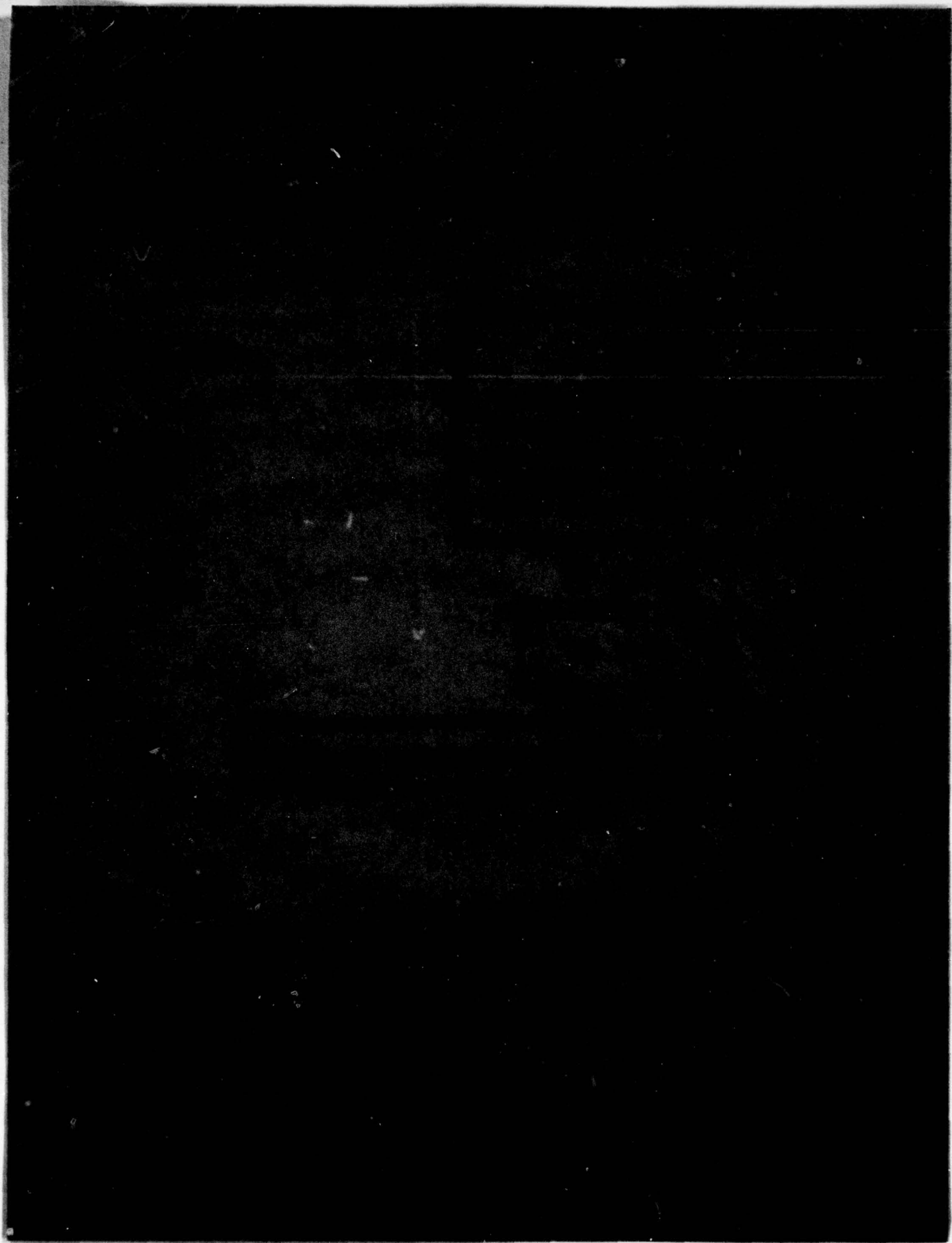
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20. ABSTRACT (continued) particularly operating and support cost estimates. The program's output is ideally suited for those studies which are performed manually or by computerized cost models which do not have a fleet attrition capability. ↗

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#### ACKNOWLEDGEMENTS

I wish to express my appreciation to Mr. Jim Boxx of this office who was responsible for creating The Computerized Aircraft Attrition Program (THAAP)

I would also like to express my appreciation to the Branch secretary, Julia Oliver, for her excellent typing of this report.

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A. INTRODUCTION.

1. PURPOSE: This report provides documentation for The Computerized Aircraft Attrition Program (THAAP). It provides a general discussion of aircraft attrition and describes the program's methodology and operations. Included as appendices are Input/Output format requirements and a copy of the THAAP source listing.

2. BACKGROUND: Many historical cost estimates performed for aircraft systems are time-phased cost estimates. These estimates, particularly Operating and Support (O&S) cost estimates, have been greatly enhanced through consideration of time-phased aircraft induction/withdrawal and aircraft attrition. Incorporation of these factors into cost estimating has traditionally been a laborious and time consuming task for studies performed manually. Thus, a computerized program was needed to reduce tedium, response time, and establish standardized methods for dealing with aircraft attrition.

3. SCOPE: The THAAP program was created to support O&S cost studies. It provides for a rapid method of calculating aircraft attrition and allows for the time-phased induction and withdrawal of aircraft from an operational fleet.

4. OBJECTIVE: This report provides to the analyst all the information necessary to successfully exercise the THAAP program. It also discusses how the programs' output can be used as input to O&S cost studies.



B. GENERAL DISCUSSION OF ATTRITION.

1. It is appropriate to establish some basic definitions and ground-rules which will prevail throughout this report. In general, definitions will conform to established Army regulations. However, there are instances where alternative points of view will be presented.

a. PEACETIME REPLACEMENT FACTORS (PTRF): The Army Regulation governing the procedures for computing replacement factors is AR 710-60 (Reference 1). More specifically, the official computation formula is the following:

Monthly Replacement Factor =

$$\frac{\text{Losses to Army inventory for period}}{\text{No. of quarters in period}} + \frac{\text{Sum of quarterly in-use densities}}{\text{No. of quarters in period}}$$

---

3 (Months in quarter)

This equation is simply the ratio of the average losses per month to the average density per month for a given time period. This equation represents the simplest and most straight-forward method for computing PTRF's. Because of its generic construction, it is applicable to virtually all primary items in the Army Inventory. There are, of course, many more elaborate methods for determining PTRF's. However, most of these are designed to determine PTRF's for specific primary items.

(1) One such specialized method for determining PTRF's for Army aircraft is presented in USAAVSCOM Technical Report 74-55 (Reference 2). This report utilizes regression analysis to develop predictive equations which relate aircraft losses to various characteristics of the Army aircraft systems. It is the USAAVSCOM methodology that presently provides the PTRF's for most Army aircraft systems. In fact, the USAAVSCOM methodology was used to determine

the PTRF's/attrition rates for publication in FM 101-20 (Reference 3).

(2) It should be noted that both methodologies described above are applicable to operational aircraft only. The AR 710-60 methodology requires that the in-use density be operational for at least 8 quarters. The USAAVSCOM methodology requires that the aircraft system be within the acceptable range of the data-base. Each aircraft system not specifically in the data base must be examined on a case by case basis before applicability can be ascertained. In general, the USAAVSCOM methodology is suitable for both rotary and fixed-wing aircraft. However, a specific exception is the BLACK HAWK. For developmental aircraft, such as the BLACK HAWK, factors must be derived from analogy and engineering estimates. These factors exist for most developmental aircraft and are available from their respective Project Management Offices (PMO).

b. ATTRITION RATES: In this report, attrition shall be defined as the (peace time) reduction of aircraft from the operational fleet through crash loss. The attrition rate is the rate in which aircraft are lost. More precisely, the attrition rate for an aircraft system is its PTRF. However, the attrition rate may be alternatively defined as the average number of aircraft lost per flight hour over a specified period of time. This rate may be mathematically defined by replacing the sum of quarterly in-use densities in the AR 710-60 definition with the sum of quarterly in-use flying hours for the same period. The attrition rate may be computed by dividing the PTRF by the average number of flying hours per aircraft per month. This form of the definition will be used for the remainder of this report. There are two other factors which significantly affect the operational fleet of a weapon system. These factors are an integral part of time-phased O&S cost studies.

They are aircraft induction and withdrawal.

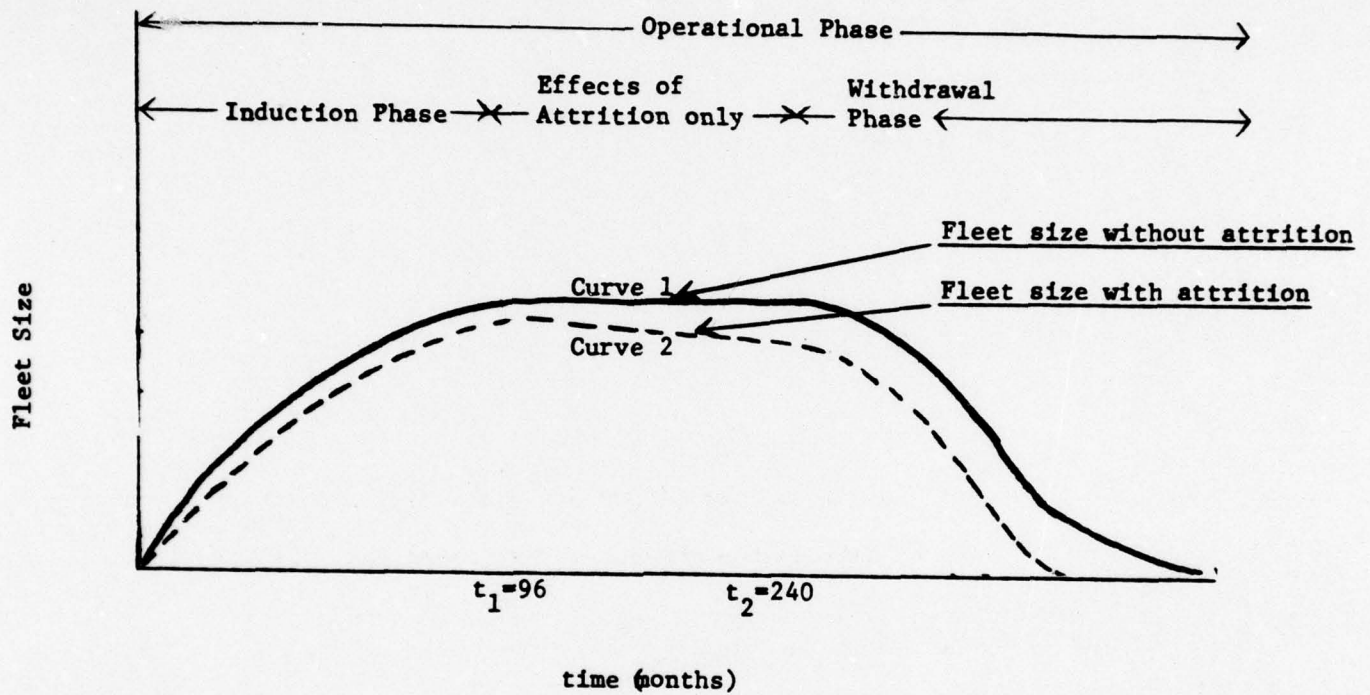
c. AIRCRAFT INDUCTION: The time-phased introduction of new production aircraft into the Army inventory; the phasing-in of new production aircraft into the operational fleet.

d. AIRCRAFT WITHDRAWAL: The reduction or phasing-out of aircraft from the operational fleet through management decision for either modernization or retirement.

2. The effects of attrition, induction and withdrawal on the operational fleet size of an aircraft system are illustrated in Figure 1. A graph is made by plotting the relative fleet size of a hypothetical aircraft system over the operational phase of the system's life. Curve-1 represents the fleet size overtime without the effects of attrition and Curve-2 represents the fleet size with attrition. During the induction phase of Curve-1, new production aircraft are introduced into the operational fleet at some predetermined rate until a maximum fleet size is obtained. Each aircraft is then maintained in the operational fleet for a given number of years. (For many aircraft systems, this period is 20 years). During the withdrawal phase, aircraft are phased-out at some predetermined rate until the fleet is depleted. In Curve-2, aircraft are inducted and phased-out in a similar fashion. However, in this case, the effect of aircraft attrition is present. The curve illustrates the impact of crash attrition without replacement. At each point in time, the numeric difference of the two curves, represents the cumulative number of attrited aircraft. For each time period the number of attrited aircraft is equal to the cumulative number at the end of the period less the cumulative number at the beginning of the period.



FIGURE 1. ATTRITION AND IN-USE DENSITIES





### C. GENERAL DISCUSSION OF THE AIRCRAFT ATTRITION PROGRAM.

#### 1. Methodology and Calculations.

The Computerized Aircraft Attrition Program (THAAP) is based on a cumulative theory of monthly fleet densities, flying hours and aircraft losses. This methodology was described graphically in Figure 1 of the preceding section. The THAAP Program receives, as input, time-phased information which is associated with Curve-1 (Figure 1), then through repetitive mathematical calculations applies a specified attrition rate and produces information associated with Curve 2 (Figure 1). This information consists of a monthly description of the cumulative number of aircraft lost due to attrition and the adjusted fleet flying hour program.

The procedure is initiated by reading, as input, the number of years of operations, aircraft attrition rate, report format, report title, average flying hours per aircraft per month, and induction and/or withdrawal schedules. The procedure itself consists of an attrition algorithm. The algorithm is performed once for each month of fleet operation. If N is the number of years of operation, then (N x 12) is the number of iterations performed by the algorithm. The algorithm consists of an ordered collection of mathematical equations which are defined as follows:

The in-use fleet density for the Jth month of the Ith year of operation is represented by the variable FLEET (I,J). For each iteration (i.e. month of operation), this variable is adjusted for aircraft attrition, induction and withdrawal. Mathematically, this relation is expressed as:

$$\begin{aligned} \text{FLEET (I,J)} &= \text{FLEET} + \text{ADJUSTMENT (I,J)} \\ \text{where, } \text{FLEET} &= \begin{cases} 0 & \text{for } I=1, J=1, \\ \text{previous month fleet density for all other } I,J; \end{cases} \end{aligned}$$

$$\text{ADJUSTMENT (I,J)} = \begin{cases} \text{Initial fleet size} + \text{Induction (I,J)} - \text{withdrawal (I,J)} \\ \text{for I=1, J=1} \\ \text{Induction (I,J)} - \text{withdrawal (I,J)} \text{ for all other I,J;} \end{cases}$$

where,

INDUCTION (I,J) = Quantity of aircraft inducted for the Jth month of the Ith year.

and

WITHDRAW (I,J) = Quantity of aircraft withdrawn for the Jth month of the Ith year.

Although the adjustment to the fleet is performed by the algorithm, the summation of its arguments (i.e. Initial fleet size, quantity inducted and quantity of withdrawal) are performed manually and supplied as a single input for each ADJUSTMENT (I,J).

The corresponding cumulative fleet flying hours associated with the FLEET (I,J) is FLYHRS (I,J). Mathematically, the expression is:

$$\text{FLYHRS (I,J)} = \text{CUMHOURS} + (\text{FLEET (I,J)} * \text{FLY}) \text{ for all I,J}$$

where,

CUMHOURS = cumulative fleet flying hours for the previous month

and

FLY = average monthly flying hours per aircraft per month.

The cumulative number of aircraft lost by attrition for the Jth month of the Ith year is determined by the equation:

$$\text{ATTRITION (I,J)} = \text{FLYHRS (I,J)} * \text{RATE} \text{ for all I,J}$$

where,

RATE is the aircraft attrition rate (losses/flight-hr).

The end of month fleet density for the Jth month of the Ith year is equal to the fleet density at the beginning of Jth month less the integer number of aircraft lost during the month. Mathematically, the expression is:

.

$FLEET = FLEET(I,J) - INTEGER(ATTRITION(,J) - LOSSES)$  for all I,J  
where,

INTEGER is a function which yields the greatest integer less than or equal to the value within the parenthesis and LOSSES are equal to INTEGER(ATTRITION(I,J)) from the preceding month.

These equations provide the basis for the attrition algorithm. This algorithm provides a monthly record of the cumulative number of aircraft lost by attrition. It also provides a monthly flying hour program for those aircraft which are operational during each period. The fleet flying hours are aggregated by fiscal year and printed at the end of the program. An optional output display capability is incorporated into the program by use of the key-word, BYPASS. The selection capabilities of BYPASS are explained in detail in Appendix A. The THAAP attrition algorithm is illustrated in Figure 2.

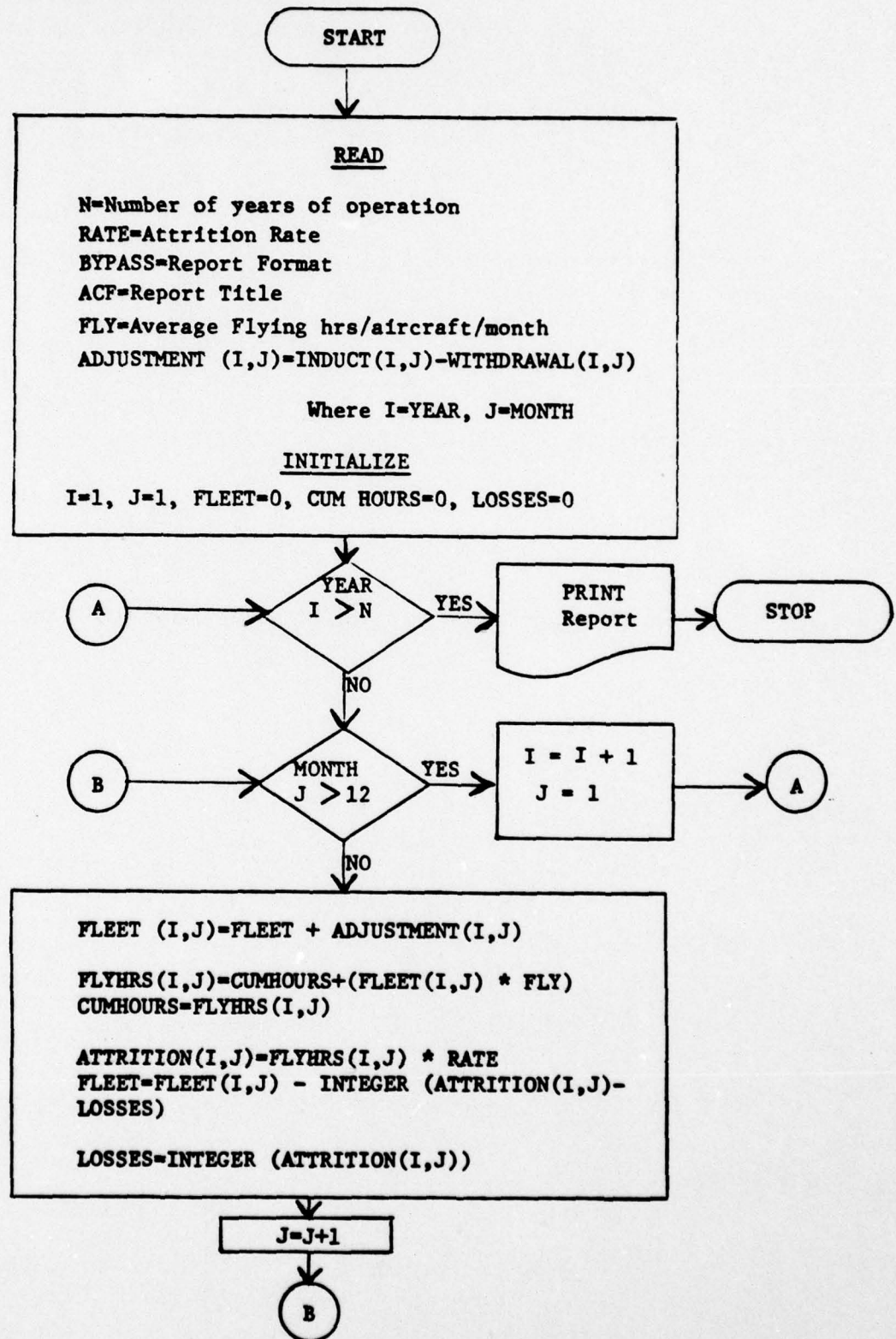
## 2. Inputs to Cost Analysis.

The results of the THAAP Program can be used as input to Operating and Support (O&S) cost analysis. The procedure is simply to apply the THAAP's adjusted flying hour schedule to a pre-determined annual O&S cost per flight hour. The costs are first determined in constant dollars and then adjusted to current dollars. (For more details concerning cost estimating see AR 11-18, and DA PAM 11-4 (References 4 and 5 respectively)). The results of this procedure are the annual fleet operating costs which reflect aircraft induction, attrition and withdrawal. An example of such a cost estimate was the one performed for the CEFLY LANCER Task Force. In this case, a version of the THAAP Program was modified to accept the annual operating costs per flight hour. The O&S costs were then computed by the program based on the cost per flight hour and the adjusted flying hour program. The results, including the O&S cost were printed using a modified output procedure.

The THAAP Program may be applicable to certain computerized cost models which do not have an aircraft attrition capability. One such model is the Mixed Fleet



FIGURE 2. THAAP ATTRITION ALGORITHM





Operating and Support Cost Model, USAAVRADCOM Technical Report 77-3 (Reference 6). The application procedure for this cost model is somewhat different than the procedure described above. In this case, the quantities of aircraft lost through attrition are subtracted manually from the schedule of operational aircraft before they are input to the model. This procedure is somewhat tedious, but would be greatly enhanced by modifying the THAAP Program to supply directly the adjusted schedule.

### 3. Program Operations.

This program is written in PL-1 language and can be compiled using either PL-1F or PL-10 optimizing compilers. Presently these compilers are available on TSARCOM/AVRADCOM IBM 360-65 computer. The program requires approximately 100 K bytes of core storage to compile and 126K when executed from a load module.

The source program and load module have been placed on permanent storage in the Systems and Cost Analysis Division user library. The Job Control Language (JCL) required to access the load module and instructions for preparing input data are provided in Appendix A. The source listing of the computer program is provided in Appendix C, and a sample output is provided in Appendix B.

Contact point for assistance in running the program is the USAAVRADCOM Systems and Cost Analysis Division. No changes will be made to library source program without the approval of this office.

APPENDIX A  
INPUT FORMAT

This appendix contains the instructions for preparing input data for the aircraft attrition program. It also contains a data sample and the Job Control Language (JCL) required to execute the program.

1. Instructions for preparing the Input Data.

When placing the input data on cards or creating an input data file on disc, the data must be separated by commas and placed in the following order:

Card 1:

- Entry 1: Number of years of operation (maximum number is 26),
- Entry 2: Aircraft attrition rate (losses/flight-hour),
- Entry 3: Report format control (enter 0, 1, or 2),
- Entry 4: Title of study,
- Entry 5: Average number of flying hours per aircraft per month,
- Entry 6: First fiscal years of operation.

Card 2 Thru N + 1: (N represents the number of years of operation)

Cards 2 thru N + 1 contain the aircraft density adjustment quantities (i.e. aircraft induction and withdrawal schedules). Each card represents one year of operation and contains twelve entries corresponding to the twelve months in a fiscal year (Oct, Nov, ..., Sep). For each entry, supply the quantity of aircraft to be inducted or phased-out. If none, then enter zero. The quantity of Aircraft to be phased-out is entered as a negative number. If a number of aircraft are inducted and phased-out during the same month, then enter their algebraic sum. If the aircraft system under study is operational, then include the initial fleet size in the first entry of card 2. (i.e., the first month of operation).



An optional output display capability is incorporated in the program by use of the key-word, BYPASS. BYPASS is a variable which is assigned a value of either 0, 1 or 2. A value of zero will provide the complete output package. This consists of: (1) a monthly description of the cumulative number of aircraft lost by attrition; (2) a monthly description of the cumulative flying hour for the adjusted operational fleet; (3) a description of the cumulative flying hours program by fiscal year. A value of one will produce the reports labeled (2) and (3) above; a value of two will yield only the cumulative flying hour program by fiscal year. The BYPASS feature is useful in the case where only partial output is desired and the output is to be printed on a low-speed printer (e.g. interactive processing on the IBM-2741 TSO terminal).

Figure A-1 is an illustration of a THAAP data set created on disc. The input format is the same, whether the data is on disc or on computer cards.

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FIGURE A-2. SAMPLE JCL FOR THE THAAP PROGRAM.

The following examples of JCL are given for illustrative purposes only. The user should prepare the appropriate Job Control Language for hardware peculiar to their organization. TSARCOM/AVRADCOM users of the IBM 360-65 S&E Computer, must use the correct job card for their Directorate and office. Figure A-2 is appropriate for batch processing with a predefined data set. In this example, the data set name is "USERID.THAAP.DATA". Figure A-3 is appropriate for batch processing with the data created on computer cards and inserted within the JCL.

```
//LAVBCQR3 JOB (2T04,LD60),,TATE,CLASS=K
//STEP1 EXEC PGM=THAAP,REGION=126K
//STEP1 R DD DSN=LAVRCCA.THAAP.LOAD,DISP=SHR
//JNN DD DDNAME=SYSIN
//SYSPRINT DD SYSOUT=A
//SYSIN DD DSN=USERID.THAAP.DATA,DISP=SHR
/*
```



**FIGURE A-3. SAMPLE JOB CONTROL LANGUAGE AND INPUT DATA.**

[illegible]

APPENDIX B  
OUTPUT FORMAT

C-124

## NO OF AIRCRAFT LOST BY ATTRITION

PY	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP
78	0.00	0.00	0.01	0.02	0.03	0.05	0.07	0.10	0.13	0.16	0.20	0.24
79	0.28	0.32	0.36	0.40	0.44	0.49	0.53	0.58	0.63	0.68	0.74	0.80
80	0.87	0.93	1.01	1.08	1.16	1.24	1.32	1.40	1.49	1.58	1.68	1.78
81	1.88	1.99	2.10	2.21	2.33	2.45	2.57	2.69	2.81	2.94	3.08	3.21
82	3.35	3.50	3.64	3.79	3.95	4.10	4.26	4.42	4.58	4.74	4.91	5.09
83	5.26	5.44	5.62	5.81	6.00	6.19	6.38	6.56	6.78	6.98	7.18	7.39
84	7.60	7.82	8.04	8.26	8.48	8.70	8.93	9.15	9.37	9.60	9.82	10.04
85	10.24	10.48	10.70	10.92	11.14	11.36	11.58	11.79	12.01	12.23	12.44	12.66
86	12.88	13.09	13.31	13.52	13.73	13.95	14.16	14.37	14.59	14.80	15.01	15.22
87	15.63	15.84	16.05	16.26	16.47	16.68	16.89	17.10	17.31	17.51	17.72	
88	17.92	18.13	18.33	18.54	18.74	18.95	19.15	19.35	19.55	19.76	19.96	20.16
89	20.34	20.56	20.76	20.96	21.16	21.36	21.56	21.75	21.95	22.15	22.35	22.54
90	22.76	22.93	23.13	23.32	23.52	23.71	23.91	24.10	24.29	24.48	24.68	24.87
91	25.84	25.75	25.44	25.43	25.82	26.01	26.20	26.39	26.57	26.76	26.95	27.14
92	27.32	27.51	27.70	27.88	28.07	28.25	28.44	28.62	28.80	28.99	29.17	29.35
93	29.56	29.72	29.90	30.08	30.26	30.44	30.62	30.80	30.98	31.16	31.34	31.52
94	31.70	31.87	32.05	32.23	32.40	32.58	32.76	32.93	33.11	33.28	33.46	33.63
95	33.80	33.98	34.15	34.32	34.50	34.67	34.84	35.01	35.18	35.36	35.52	35.69
96	35.84	36.03	36.20	36.37	36.54	36.70	36.87	37.04	37.21	37.37	37.54	37.70
97	37.87	38.04	38.20	38.36	38.53	38.69	38.86	39.02	39.18	39.34	39.51	39.67



C-12A

## FLEET FLYING HOURS WITH ATTENTION

	87	88	89	90	91	92	93	94	95	96	97
	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP
78	50	150	400	750	1200	1750	2400	3500	4100	5100	6100
79	8100	9100	10100	11100	12150	13250	14400	15950	17000	18450	20000
80	23350	25150	27000	28950	30950	33000	35100	37300	39600	42000	44500
81	49750	52500	55300	58200	61150	64150	67200	70350	73600	76950	80350
82	87400	91500	96000	100600	102250	106450	110400	114450	118600	122850	127200
83	131400	140400	145250	150000	154800	159600	164450	169400	174450	179600	184800
84	190100	200000	206400	212000	217600	223200	228800	234350	239900	245450	251000
85	264500	267500	273000	278500	283950	289400	294850	300300	305700	311100	316500
86	321900	332450	338000	343500	348700	354000	359350	364650	369950	375250	380500
87	385750	396250	401200	406700	411900	417100	422300	427500	432650	437800	442950
88	448100	458350	463450	468500	473650	478750	483800	488950	493900	498950	504000
89	509000	519000	524000	529000	533950	538900	543850	548800	553750	558650	563550
90	568450	578350	583100	587950	592800	597650	602500	607400	612100	616900	621700
91	628450	633250	638000	642850	647650	652450	657250	662050	666900	671750	676450
92	683100	687750	692400	697000	701700	706300	710900	715500	720100	724700	729300
93	738400	742950	747500	752050	756600	761050	765500	770050	774550	779050	783550
94	792400	796850	801300	805700	810100	814500	818900	823300	827700	832050	836400
95	845100	849450	853800	858100	862400	866700	871000	875300	879550	883800	888050
96	896450	900800	905100	909400	913600	917800	922000	926000	930150	934300	938450
97	946750	950900	955000	959100	963300	967300	971400	975500	979500	983600	987650

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FLY FLYING HOURS WITH ATTENTION

FV	YR TOTAL	CUM TOTAL
7A	6100	6100
79	13900	20000
80	24500	44500
81	35850	80350
82	46850	127200
83	57600	184800
84	66200	251000
85	65500	316500
86	64000	380500
87	62450	442950
88	61050	504000
89	59550	563550
90	58150	621700
91	56750	678450
92	55400	733850
93	54100	787950
94	52800	840750
95	51550	892300
96	50300	942600
97	49100	991700

**APPENDIX C**  
**SOURCE LISTING**





```

00000590 001 101 10 YR1
00000600 PUT EDIT(FY(1), (NAME(1),J) UN J01 TO 12), (SKIP(2),X(1))+(2),X(3),
00000610 12 (F(0A2)))11
00000620 END1
00000630 L00P11F BYPASS=02 THEN GO TO L00P21
00000640 PUT PAGE1
00000650 PUT EDIT(ACF(SKIP(1),57),A(5)))11
00000660 PUT EDIT(FLEET FLYING MURS WITH ATTENTION), (SKIP(2),A(44),A(33))11
00000670 PUT EDIT(FY(1), OCT, NOV, DEC, JAN, FEB, MAR, APR, MAY, JUN, JUL,
00000680 AUG, SEP), (SKIP(2),A(3),12 (X(7),A(3)))11
00000690 DO 101 TO YR1
00000700 PUT EDIT(FY(1), (F(1),J) UN J01 TO 12), (SKIP(2),F(3),12 (10)))11
00000710 END1
00000720 L00P21F BYPASS=03 THEN GO TO L00P31
00000730 PUT PAGE1
00000740 PUT EDIT(ACF(SKIP,X(57),A(5)))11
00000750 PUT EDIT(FLEET FLYING MURS WITH ATTENTION), (SKIP(2),A(47),A(33))11
00000760 PUT EDIT(FY(1),YR TOTAL), (SKIP(3),X(45),A(12),X(8),A(8),X(10
00000770 101 101 10 YR1
00000780 PUT EDIT(FY(1),Y(1),CT(1)), (SKIP(2),X(46),F(3),X(4),F(12),X(17),F(12)))11
00000790 END1
00000800 K=011
00000810 IF K<1 THEN GO TO ST11
00000820 L00P31ENDU CST1

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APPENDIX D  
GLOSSARY OF TERMS AND ACRONYMS



### ACRONYMS

1. AR - Army Regulation
2. AVRADCOM - See USAAVRADCOM
3. FM - Field Manual
4. JCL - Job Control Language
5. K - Thousands
6. O&S - Operating and Support
7. PMO - Project/Program Management Office
8. PTRF - Peacetime Replacement Factors
9. S&E - Scientists and Engineers
10. THAAP - The Computerized Aircraft Attrition Program
11. TSARCOM - Troop Support and Aviation Materiel Readiness Command
12. TSO - Time Sharing Operations
13. USAAVRADCOM - United States Army Aviation Research and Development Command
14. USAAVSCOM - United States Army Aviation Systems Command

## GLOSSARY OF TERMS

Algorithm - A rule or procedure for solving a mathematical problem that frequently involves repetition of an operation.

Attrition (Aircraft Attrition)- The (peacetime) reduction of aircraft from the operation fleet through crash loss.

Attrition Rate - The rate in which aircraft are lost through crashes. The number of losses per month; the number of losses per flight-hour, etc. (See attrition)

Constant Year Dollars - An estimate is said to be in constant dollars if costs for all work are adjusted so that they reflect the level of prices of the base year.

Current Year or "Then Year" Dollars - are current to the year the work is performed. When prior costs are stated in current year dollars, the figures given are the actual amounts paid out. When future costs are stated in current year dollars, the figures given are the actual amounts which will be paid including any amounts due to future price changes.

Data-base - In this text, the term data-base refers to the collection of historical information of Army aircraft systems which are used to develop a mathematical equation, cost estimating relationships, etc, by means of regression analysis. The collection consists of the set of  $(N + 1)$ -tuples

$(Y_m, X_{(1,m)}, X_{(2,m)}, \dots, X_{(n,m)})$  where  $M$  is the sample size,  $Y_m$  is the dependent variable;  $X_{(1,m)}, X_{(2,m)}, \dots, X_{(n,m)}$  are a collection of  $N$  independent variables which are characteristics of the aircraft system and are logically related to the dependent variable  $Y_m$ .

Induction (Aircraft Induction) - A time-phased introduction of new production aircraft into the Army inventory; Also, the phasing-in of new production aircraft into the operational fleet.

Operating and Support Cost Estimate - An estimate of the sum of all costs resulting from the operation, maintenance and support (including personnel support) of the weapon system after it is accepted into the Army inventory.

Peacetime Replacement Factor (PTRF) - The PTRF is the average monthly replacement factor for losses to the Army inventory. The PTRF is generally based on the most recent 8 quarters of current experience. Mathematically, it is the ratio of the losses to Army inventory for the period to the sum of the quarterly in-use densities for the period all divided by the number of months in a quarter, (3).

Primary item - An item of materiel which normally appears in requirements and authorization documents. The primary item (P) can be identified as an end item, component, set, assemblage, or system.

Time-phased - The identification or aggregation of activities, events, and/or associated costs by month, quarter or fiscal year.

Withdrawal (Aircraft withdrawal) - The reduction or phasing-out of aircraft from the operational fleet through management decision for either modernization or retirement.



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